New Democracy party alleges big discrepancies in prices Greek probe into fighter purchase






VW yields to British bargain

## hunters

\section*{| By David |
| :--- |
| Brussels |}






## 


SPD's 'eco-tax' plan bridges the Bonn credibility gap to trigger national debate




## E

EC consumer spending likely to rise $50 \%$ in five years


## Door to longer shopping hours prised ajar in W Germany

Change is now possible in theory, writes Haig Simonian, but practice may require lengthy resort to the courts


#### Abstract

 










## Refugee tide swamps

## Bonn envoys



















 Cone podtical rok askkarce et
the porms taking
place




China's convict labour lure for western investors

 S Korea ready to replace Mitsui in Iranian project


Hitachi revises promotion amid trade friction fears









US will investigate Thai workers rights allegation


 unions aceusing Thailind of lariy pharmaceutical patents. violating workers' rights and soend
land
cance
The
The The petition is the thind sub. ThaldUS trade creataitions. Thai-



 (GSP) because of Prisistiticac: protectionithons agsat disg imports.

MAN seeks partner for consortium





 Mill






Lone Star meat men play for high stakes

| Ev | ban went into effect on Ja | first shipment is valued at ahout $\$ 100.000$ ( 962,500 ), and | tain that the partial settlement will set off a stampede of beef | son said Japan's agreement to raise its quota hy 60,000 tonnes |
| :---: | :---: | :---: | :---: | :---: |
| wans | ary Lrom the outset, we | Coy packing company of | exports into the Community- | annually until full liheralisa- |
| \% |  | Devine, Texas, has an option to | Mrs Barbara Watson e spokes | tion in 1991 , could more than |
| eer, | stake than steak, and a | tonnes, valued at about s.1.5bn | Export Federation, bemoaned |  |
| low Texans las | lot more was at stake than | to TSW Meats. Ltid, of Liver- | the loss of the European mar- | of |
| the Lome Star nag on the |  |  |  |  |
| of amip loaded mith 18 tonnee |  | the | 25,000 tomnes | from 33,754 tonnes in the same |
| haunched -a moderi day cattle | orn US meat the Texras depart- | annomered that in response to | worth 538.4 m . In the same | period two years earlier. |
| Tre" to the UK | ment sought a more common- | Stial resumption in meat |  |  |
| of a partiol seatiement | market for hard-pressed. Texas | lift the punitive taritif imposed |  | only beneñiaries of the liber- |
| eeff hormone s |  |  | While American cattlemen | of |
| mim | W | Otb | are taking significant losses in | g |
| federal | woried out a plan sith the EC | soution enabl |  | into the US ranching business. |
| stel | to get some Texas beef certimed | resumption in meat |  |  |
| che US would lose a pra | as clean meat hy ect veerr- | $\underset{\mathrm{am}}{\mathrm{D}}$ | xico and Canada. M | tax |

## Yeutter sees potential in EC trade reforms




 ifferent proposal called "tarit. with these "trade-distorting ers to tarifis.
The US believes tarifits dis.
Trarte represe trade lestative. stresssen
that the US is not advocations



Good double acts always produce a certain electricity.
which don torget the
vage of eectric water heaters





, Kox hivoukite to

 and port sumpte



## Everything from PCs to CDs.

What started as a microprocessor designed to replace minicomputers ten years ago has become a veritable institution-the power behind virtually every product category in the electronics industry.
Simply put, Motorola's high performance 68000 family is the most successful microprocessor architecture in history. There are over 25 million 68000 -based products working today And new ones coming on line at the rate of 10 million a year

Everything from laser printers, chess games, professional musician's keyboards and CD players to desktop computers, workstations and
supercomputers.To say nothing of the next generation of GM cars.
And it's no wonder Because each member of the 68000 family, from the low end (less than $\$ 5$ per chip, in volume) to the high end, is compatible with all the others. And they can run the more than $\$ 4$ billion worth of 32 -bit 68000-based software that's currently on the market.
So celebrate this tenth anniversary of the 68000 by calling 1-800-441-2447 or the Motorola Semiconductor office nearest you.

We'll tell you everything you need to know about the ten year old that's into everything.


## AMERICAN NEWS

Free marke
supporter likely to head SEC By peeter Riduell Us
Edior in Washington PREspivic Corre Eub is Six





Bush signs into law rescue mechanism for savings and loans



## Dangers of going belly-up without a federal lifebelt

Nancy Dunne and Chris Scanlan analyse pluses and minuses of the US trend to off-budget financing

|  |
| :---: |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |

mat hic

Canada tax plan details attacked Cy David Owen in Toronto CANADIAN Finance Minister
Micbael Wilson's proposed ${ }^{g}$
.


sit | 30 m |
| :---: |
| in |
| the | the osal one one

on
sock
soney
none stock
neney

used | used |
| :--- |
| breck |
| bris |
| tiss |

Chicago futures traders plead guilty to fraud in Deborah









 and mail and vire fraud are
expeted to plid trily
co-operate
with









Bourassa expected to call election in Quebec


The lenguage isane, which


Argentine Senate approves bill to reduce spending
By Gary Mead İn Buenos Aires

## Mexican deficit 'worsens'



opening, the rednction in in the
exchange rate, and the


## Brazil move

## 









## deeid


About cse.4bn of the winc
fall, for example. will
towards e refundable tax



 a year may choose tr rematn
outside the new tax system
altogether.
 While many financial ser-
vices inclutin broverage
and underwriting or arrangting






Bush keeps hostage contacts under wraps


## Company sector faces prospect of deficit

## Rail unions agree to pay deal

## by mintint Labour Staf

RAII UNONS have instructed

 network ta a halt for 14 days in
the past four months
The deal -which will



$\qquad$

The
 already this year.
me addition to the In addition to the ER gettl)
meat of
been pay dealc cent there hay
 ele






BAe to open Saudi office to back investment deals


OTOM sump

Election fears raised over health reforms

## By Mlichael Cassell, Political Correspondent

 MR NICHOLAS Winterton,Conservative MP and 2 mem
social servicuse committee. ges
Lerian warred the Govanment
that its proposed reforms in
terday warned the Govarnmen
that tis proposed reforms in
the National Healto Service


EC pollution plan puts farmers at risk, say Lords


Direct Access to Hypo-Land

 Welcome to Hypo-Land,
where business is prospering and the potential is expanding one of Europe's fastest growing re-
anced technology industries and services. Now, Hypo-Bank offers banks comprehensive one-stop facilities for all of their correspondent needs in this vitar segment of the German market. Headquartered in Munich with total assets exceeding DM 135 or services ranging from payments and collections and Lic to industrial sector nalyses lockbox systems, and valuable contacts for new business opportunities Combining the most modern technical Capabilities linking the resources of Southern Germany's largest branch network with ocal market experience built up over 150 ears, Hypo-Bank is fully capable of solv ng your problems - however routine or complex - with speed and efficiency.

Germany's oldest publicly-quoted bank yyo-Bank has a long heritage of royal mutually rewarding correspondent bankng relationships.
For complete information on HypoBank's problem-solving approach to corre spondent bankiog and how we can help you in Hypo-Land, get in touch with our ffice nearest you, or with us at Theatiner (089) 2366-1, Telex 52865-35

Correspondent Banking n the finest Royal Tradition

## UK NEWS

## MoD order with Dowty-Sema is blow to Ferranti

By Alan Cana and David White


|  |
| :---: |
| \% wiwizu |
| \% |
| 5 |
| \%imbut |
| \%uwaz |
| = |
| 边 |
|  |
|  |
| \% |
| \% |
|  |
| \%ummemm |

Companies House to unveil extra services


Corgi may face Matchbox bid

Investment leaves Unipart profits static By John Grmiths

NCREASED livestment by
nipart, the vehicle parts and
ccessories group once con. accesto ries group once con-
rovelued by the formerly state
owned Rover velicies graup owned rover vehicles group,
has plet profts static sor the
rst haff of this year, Mr John Seill chief execu.
dged yesterday.
rogramme. tote inlingestmen fust ove



Unipart's "gold seal" re-manu-
factured engines and transmis-

 list year's corresponding
nigure of \&7.344m, atthough
turnover was $£ 13 \mathrm{~m}$ higher at
¢256.5m. We made it clear that we anticipated hittle if any earn.
ings growtb this year as a
result of or
gramme,
maid Mr Nesmellt

Thorn and Stet join telecoms consortium STET, the Italian stateowned
 lomerate, are joining a con-

ortiom formee hy scra, the | gro |
| :--- |
| Bri |

Private cash sought for Docklands Tube
Hazel Duffy on the trend towards private funding of public transport


## BR changes Kent route to Channel tunnel

## 

Amstrad gains dominant share in satellite TV sales


## Computerised money market sought by Bank

By David Lascelies, Banking Editor



Company in Abbey share row had few machines
$\qquad$

$\qquad$






## Institutes' incorporation line unpopular

FINANCIAL TMMES THURSDAY AUGUST 101989



ACCOUNTANCY APPONTMENTS


Are you looking for a role with Forecasting and Planning?

## TWO EXCEPTIONAL MANAGEMENT ACCOUNTANTS

Herts Aged 23-30

With an impresive record of growd to date, our clicnt is a major
intermational pharmaccuical company with a repuaxion for impovaion and development
Two opportunities have arisen to provide a key divional informarion
service to senior managesers The first role is involved within the fast

 In each rote your responibllilities are challenging providing you 0

 projeci asoigmentis, with ceposure to other company arcas.

> ACCOUNTANCY AND FINANCIAL RECRUTTMENT

Progression from these roles is flexible and could be into Markering,
Producion, R\&D, or Group Finance
The ideal candidate will be a newly or recently Qualificd
tochnically competent. You must have the bability co worter lincrate and supecvising a member of scaff and you will view yoursclf as a
businesperson.

Interested applicants should relephone Howard Lancet on $01-2503033$
or write to Lim enclosing a derailed CV at 1 Sr John's Squarc, London or write wo him enclosing a derailed CV at I Sr John's Square, London
ECIM 4DH. 4 4

## INTERNATIONAL TAX MANAGER - EUROPE

ADNDON BASED
C $\mathbf{C l} 35,000+$ CAR


 cover comporate and personal tax advice, tailored to theinindmidual requirenents of the ciemt.
 Thisis is anique opportunity tojoin an independentent practiceatan exiting stase in its development and to rep the inevitable rewerss':
salay willint bee ilimiting factiér and rebication assistance will De provided where appropriate.


## CMP

C $\triangle$ REER M $\triangle$ RKETING P $\triangle$ RTNERSHIP
170 EDMUND STREET. BIRMINGHAM B3 2HB - TEL: 021-233 4224.

## Finance Director

RAN + MRE
AIRUNE DIVISION
LONDON, $C £ 40,000$ + BONUS + CAR

| Dan Ar Sevies Linited is one of | deveropmart |
| :---: | :---: |
| Sithins | 湅 |

 dicurfit it succenstity of some 50 ontud reverues of oweve passergeas 5 by beth chantiered ond scroanded convicued to grown hos and thenecent resturcturing of the fumce
 avison
Intit's position, which has good
prospectis for promation, you wil be
 menogemers team oxd as sych vou corntiturion to the corrmercla

interpassonol skilis to manage o lerge
stafit on chotenging ond complex staft in o cholen
Resumes, with dovtime taephone
number ploosa to Cinis Howorth,
ref CT597 Coopers \& ybrond

 London ECZV TOQ

Executive
Resourcing
\&oppers
\& borand
Factory Financial Controller
c. $\begin{aligned} & \text { £25,000 }+\mathrm{Car} \\ & \text { Manchester }\end{aligned}$

Part of an intemational food
comoration our client is undertakin a major investment programme in support of further business growth. The manuffacturing bass in Manchesterter has a current turmover of
$\Sigma 22$ milion and is expanding rapidy. $A$ Fnancial Controller is now required to take responsibibity for finance and connputer functions, operational
reviews and the furter develop and use of management information systems. As a member of the management team the Financial


Price Waterhouse

## Group Finance Director

North West
This $£ 70$ million turnover private group of companies, founded on years ago, boasts an exceptional growth and profits record and has is sights firmly set on early flotation. tis already a leader in a dynamic, market.

The Group Finance Director will be the key third member of the top management team. This is a strongly operational role, developing controls and systems in the subsidiary companies
as well as providing the group financial policy and planning framework and dealing with financing, acquistion investigation and ncgotiation, statutory matters and external contacts. Candidates, male or female, must be
around $£ 50,000$ plus bonus
FCA and are likely to be aged 35 to 45. They must have a good pedigree 45. They must have a good pedigree
and an outstanding track record in and an outstanding track record in
financial management. This will certainly include experienceat Director/Controller level in a substantial manufacturing business (preferably in consumer products) and should ideally also include
experience of successful flotation experience of suchs.
and of acquisitions.
Business professionalism and total commitment are essential - the pace is unrelenting.
Salary negotiable around $£ 50,000$ plus substantial profit-based bonus and fully matcching.
equity prospects.
Please write - in
full career details to D. A. Ravenscrof

## Ravenscrof \& Partners <br> 



## CHARTERED INSTITUTE OF PUBLIC FINANCE AND ACCOUNTANCY

## FINANCE OFFICER

CIPFA is looking for a qualified accountant to join the Institute's Accountancy Section.

This will provide an opportunity to gain good
within a busy, expanding professional institute.
The postholder will be reporting to the Chief Accountant and will be managing the Section covering all aspects of accountancy including VAT, insurance, fee leaving and taxation. Other responsibilities indude the preparation of accounts for at least 2 other organisations.

CIPFA is installing a new Information
be involved in its implementation.
If you wish to discuss this position informally, please telephone Bernie Carslake, Chief Accountant, on 01-895 8823 ext. 321.

Please write or telephone for an application form and job description:

> Amanda Green, TThe Chartered Institute of Public Finance \& Accountancy, 3 Robert Street, London WC2N 6BH Tel: 018958823

The post is located at CIPFA headquarters near Charing Cross. The remuneration packise A generous relocation package will be provided where necessary.

£33,000-£38,000 Package

+ Car


## FINANCIAL ACCOUNTANT

Foreign Exchange - Securities - Commodities
DREXEI BURNHAM LAMBERT, an International Investment Banking and Securities House, as part HQ in London.
Qualified accountants (ACA, ACCA) aged late 20 's should have a minimum of two years' posi qualification experience in the financial sector which must include financial reporting deolly in the areas of FX , Securities or Commodities
or this Assistant Vice President level appointment, reporting to a Controiler, the key responstbility pecifically this will entail the formulation and implementation of a regular monthly managemen eporting package.
In financial terms, we offer a remuneration package in the range $£ 33,000-538,000$ by way of hight basic salary and a signi
Career development prospects are excellent. We believe that we offer an outstanding opportunity to
oin a developing team with winning products. nning products.
Please contact, in the first instance, Keith Wood, Human Resources, either by telephone, or in Strictest confidentiality will be observed for all applicants.

## Drexel Burnham Lambert



## An entrepreneurial opportunity within a young dynamic business

## Director - Accountancy Recruitment

## c. $£ 40,000$ + Profit Share + Car <br> Equity Share

we are a leading name in specialist City recruitment and have ploneered new methodologles in search and selection àt mildile and senior management levels, Our long term strategy is to develop a series of discrete business unnts under a group umbrella This allows individuats
the chance to participate directly in profit share based on their own performance. while also having the chance to build on equity share in

Accountancy recruitment, at newly qualified to senior management level is a logical addition for us. Consequently. we now seek a highly notivated consultant, successfiul In their own right. who would be given the mandate.to recruita team of consultants and buld up thls new of aggresslve marketing comblined with professionialism and integrity. We offer the financial and business support of a successful consultancy group and a working environment which is young, enjoyable and
free from bureaucracy.

For a further discussion please call 01-248 3653 to talk to one of the following Directors:
Aevin Byrne (evenings/weekend: 076-382728) or Surde Mumme (evenings/weekend: $01-673.2549$ )
Absolute confldentillty is guaranteed. .
76. Wating Street, London EC4M9B

Tel:01-24836̈53

CONSULTANTS IN RECRUITMENT
Financial and Management
Accountant
International Arena
Up to c£24K
Chesterfield
 festructuring within tha inance function has created a new chellenging opportunity
tor atully qualifeed accountant who is both commercially aware and enjoys acting as an agent of change to take charge of our Intemational Accounting acctivities. Based at Chesterfield, and responsibla for producing Financlial and Management.
 development of tha international business. Your brief involves the managemmant of oreign axchange axposure and related treasury matters. All in all, thisis is a high profilie planning and implamenting improved systerss and procedures.
Co are saaking a qualified accountant with significant experience prefereably gained in
toreign exchanga matters, is desirable. Not least, you must be able to damonstrate an
llity to make things happen.
We offer in retum an attractive remuneration package, inctualng performance related eppropriate.
To find out more. pleese telephone Trevor Pearson on 0246217658 . Altemaitvely send laca, London SWIX IPX, to arrive within two weeks of this advertisement. Tetephor $01-2457760$.

Royal Mail Parcels

Taxation Accountant Londion- c. 225,000 plus benefits This major and long eestablistiod UK ple growing portfolio of acquisitions has not gurpring phrtiolio of acquisitions has, no
sur Taxation Department yoving newly qualified how firom eithen Accountants or older candidates qualifed condition) who couldic jontin the team ir full road Clearly applicants need knowledge of UK taxation, but the ability to learn quitialdy, are considered just as inimortant.
As a stepping stone to developing a carree in fmancial management, this position offers considerable potential In the mesuititime a normal benefits package includes pencion Interiested? If so send a comprehest. curriculum vitae enclosing details of cirrent salary and a daytime telepho
the strictest of confidence to:-

HODGSON Andrew $\mathbf{G}$ Saleo (Reifrois)

1 IPF [1. searche selbctionlit


## Group Chief Accountant

## Shropshire/Welsh Border

## This tighty profitable Group, founded sixteen years

 mnovarion and consistentry bigion quality in the field of sectronic procoss control $A$ successful strategy for ypowh and selective accuusitions, both in the UK andReporting to the Finance Director, you will assume
overall resporssiblily for the preparation and presentation of consolidared management and presentaicou of consoldared management and
staurory accouvis. Assised by a small drparment of
four saff pou will maintain cose links wivit the

 paymoll sipervision and
A Qualified Accoumam, in your late twendes to errily
thirties you will have pperated at management
c. $£ 27,500+$ car \& bonus
enviromment Experience will include the preparation
and consolidation of statutory naccouars fir op overseas subsidiarrise. Pessonal qualitites muss include
fexibility strong communication slilis and a high
level of commiment.

The remuneration package will indude participation
in a proit share scheme Relocation assistance to this atractive area will be offered where approprinte.
Please reply in strict confidence to Stephen Baily
with deveils of career experience and salary with devails of career experience and salay
progression, educaion, puilificcions and ype. quoting
eference $6012 / \mathrm{FT}$ on boch cruetope and letter.

ManagementConsuitancy Division
35 Newhall Street, Birmingham B3 3DX
c£25,000 + car
Reditiuslon Simulation Limited is 0 mojor forces in the manuffacture of highty advanced comedge we hove verer the compelition has engendered consistant argonic expansian that, with arders excess of $£ 200$ milion, will be a continuing feature of the company's development. We reatise thot intermal systems ond procedurse must be continuolly reviewed to ensure they in thts process so we are looking for a chartered accountant to jain our financial management decul As well as developing the intemal audit progromme vou will interfoce with external auditiors, dief will be the coordination of fincancial and operationd reviews for the continuous measurable Wprovemenni programme.
ax requirements Experience of MoD and DoD would be porticulary usfeful. Most important are
 progressive mustinintionpoll organisction, including assistance with relocction where opproppriote a Pleass writo with full detarist to: © carol I Betes. Senior Personnel Officer, Rediffusion Simulation

REDIFFUSION
SIMULATION
A GM Hughes Electronics Company


## UK Treasurer

A major treasury position in a top UK group To $\$ 38,000$

Our client is a London-based group group. Indepth practical kno which one of the world's reading service London and overseas Einancial markets is Continuing Howth has emphasised the securitles and banking agreements. and of virial importance of the treasury function, techniques for assessing and managiog and the Group Treasurer now wishes to interest and exchange treas. Extenslve treasury requirements of the group's the

Prime responsibilities will be to develop and manage UK debt, including both capital markets and bank sources of funds, to
analyse and devise effective solutlons to specific financing problems, and to ensure efficient treasiury operations in the UK by selecting tbe mosi appropriate techniques,
instruments and systems... The person sought will probably be a
graduate and/or professlonally qualified, and will have had exterisive experience in

## NELInternational

## Director of Finance

EAST MIDUANDS $£ 30000+$ BONUS + EXECUIVE CAR




COMPANY ACCOUNTANT SOUTH BUCKS

ATTRACTIVE SALARY
$+C A R+B E N E F T S$









## Group Financial Controller

 Major International Plc

APPOINTMENTS ADVERTISING

For further
information call information call
$01-873$
3000

Top 20 UK Retail Group

| London <br>  with sibn plus saies throaghour is i $: ~$ Management Accountant who will ficport directly to the Group Finance Directer The canclidate appointiod, who will be at the "cutting edge" of chisnge, will have, is a broad range of management inforin which will be provided. A sign plaming and bu welt as project assessment. $\square$ |
| :---: |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |

c. $\mathbf{2} 37,500+$ car+benefits We are secking a candidate who is cleary, encrizetic and taps demonstrably siriog  acocoumtant, personable and have he inviative and hatids on approach to "go out and reate. changer. Good commumication skills are a. pretrcquisine. Previous retail exposure woul be ipeal, but FMCO or service industry experience would be an assec.<br> in. confidence to James forte, enclosing full cateer details; present remumeration and carterr details; present remumeration diytime eonitact number, q0oting reference A7000.

KPAG Peat Marwick McLintock
Executive Selection and Search 70 Fleet Street, London EC4Y 1EU

## GROUP MANAGEMENT ACCOUNTANT

COMMERCIAL FINANCIAL CONTROLLER (Director Designate)
No. 1 role in a small, rapldly growing leisure company Snowionia National Park'








 STARK BROOKS




## Deputy to the Controller

## Recently Qualified ACA/ACCA

to $£ 27,500$ + car
Central London
Our client is a sizeable and profitable internaiional publicic group with major interests in the energy transportation sector which seejss to recruit a young deputy to the Controller

Responsibilities include the preparation of financial resilts, special project work, development of computer modelling techniques (training will be given) and deputising for the Controller

Candidates (male and female) ideally should have $\uparrow$ 'levels or a good degree and exam record and have qualified recently.

Written applications, including up to date CV should be
submitted in confidence to George Ormirod BA (Oxon), Douglas LLambias Associates Limited, 410 Strand,
DOUGLA
LLAMBIAS


## International Banking

SENIOR MANAGER AUDIT
cf30-35,000 (Negotiable)

+ Executive Benefits
$\frac{\text { find }}{\text { EXIA }}$

Our client is a major invernacional banking group Austranasing A Asioceand presence witht offices in London
office provides a full office provides a full range of corporate banking services A vacancy has arisen for a Senior Audit Marager who,
reporting to the Group internal Auditor at the bank's headquarters. will be. respornaible ..or proviving a a fuld
jystems tised audit coverage of the bank's London systems base
The successut applicant will be a quarified accoummers or
internal auditor (MIA) with a good working knowide internal auditur (MIAA) with a good working foncimediedse uuditing uectmiques and an appreciation of compivires ystems: Previous audit experience, proferably ginined in This is a senior maragement. ap
 staring salary and a full range of execirtive benefixital:


 Wrictast conficence.

## MOORE moore business

COMPUTER AUDITOR INTERNATIONAL COREAATIONS



 , ind

 Evening



## Go Up accounting

MA NAE
south of promos ce $20.000+$ shock Options







## Newbridge Networks. Limited

 VP FINANCE - EUROPE
## fully negotiable package <br> SOUTH WALES

Newbridge is an Intemational Corporation with interests in the development, manufacturing and marketing of high technology products. As part of an overall expansion programme, the Company seeks a
Vice: President of Finance e to assist in managing Europewido operations.

The position is broad and covers all aspects of Financial Management, from setting up accounting systems, to developing Business Plans through to major project and development monitoring. The job holder must be capable of performing throughout this spectrum.

To be suitable your experience to date will have spanned a number of financial disciplines. You will currently be a member of a Senior will be used to working at Corporate level within a multinational reporting structure. You will also possess the personal difive and interpersonal skills to exercise influence over line-managers throughout the Organisation.
If you feel you can meet this challenge please contact Mike Williams at the European Headquarters of Newbridge ( 0633413600 ) or send a comprehensive CV to the Personnel Department at Newbridge Networks Limited, Coldra Woods, Chepstow Road, Newport, Gwent, NP6 1JB.

## NEWBRIDGE

## FINANCIAL CONTROLLER

## Financial Services

Based North West London
Salary $\mathbf{2} 25$ - £30K
 This key role involves establishing and maintaining financial control over all divisions, and
producing financial reports for the Finance Director and in absentia for the Managing producing
Supervising. Four. Heads of Department and overseeing accounting procedures in two
 Chartered or Certified Accountant with tree b five years experience. The Company promotes an informal and interactive management style. You should
therefore have the ability to motivate and relate well to colleagues. A flexible approach to solving problems and good organisational skills are essential.
Our Clients are offering generous remuneration package with an optional Company car,
 ki
Apply in confidence trough the following options:
Tpeaphone Abby Roberts. our Recruitment Consult
Tralephone Abby Roberts, our Recruitment Consultant at Interact, on 070751511 (office
hours) or $01-4412811$ (evenings). Send or fax your Curriculum Vitae to Interact Associates



Consultants in Management Selection

## Group Finance Executive

Manchester





 Control and new make opporumisice. Ondidxese, aged 27.35 are likely wo be graduates

## Finance Director

## Dorset

Our client, part of a fast expanding and profitable group, is
asmall company with exceptional growth prospects witch designs and assembles high technology equipment for designs and assembles high technology equipment for
the legume industry The company product have rapidly
achieved worldwide sales, and revenues of $£ 10$ million achieved worldwide sales, and
plus are predicted next year.
The Finance Director's role involves a major commercial The Finance Director's role involves a major commercial
element participating inc contractual negotiations with
third parties in the UK and overseas, and contributing to the general strategy and direction of the company. You to the general strategy and direction of the company You
will also be required to ensure that fist growth is both
coordinated and profitable. will also be required to ensure
coordinated and profitable.
Candidates, aged $28-40$, should be qualified accountants
with several years experience in a senior financial position

## Michael Page Finance <br> nance


$\mathbf{c} £ 32,500+$ Car + Benefits
 and ill





LANAGEMENTSELECTION

## to $£ \mathbf{4 0 , 0 0 0}+$ Bonus + Car

in a manufacturing environment. Experience of interna manage rapid change together with good communication Interested applicants should write enclosing a comperehensive CV which daytime telephone entrosinger, quoumpting Tel: $01-6378736$. Tel: $01-6378736$. London WIM TPG. Tel: 01-637 8736.


## Gulf Guarantee Bankplc

A West End based U.K. . Bank has the following axceptionalopportunities for
Individuals able to contribute significantly to the company's profitable financial development

## Financial Controller

Salary circa $\mathrm{Ag} 60,000+$ car and benefits.
A qualified accountant with a commitment topursuing on behalf of clients,
hands-on investment opportunities in in aha U.K.
Responsibilities will additionally comprise all aspects of the Bank's financial
policy and control, including risk assets assessment. The successful candidate will already display a record of outstanding achievement tod date, ideally with
property andor trading expos sura Appointment as Finance Director is envisage c
in due course.

Property Dealer

A professionally qualified surveyor able to locate, structure and place property
deals and simultaneously build a portfolio of sell-financed client investments is
 sought as a major contributor io the group's growth and diversification.
Recognise ied success to date is a pre-requisite for ha position. Lawyer Salary circa $\begin{aligned} & \text { Aged } 40,000+\text { car and benefits. }\end{aligned}$
A qualliled cormmarcial and property lawyer able to structura deals in support of A he two above profit centres and perfect security applicable lo all the Bark's assets coupled with an appreciation of international trade finance, is required to
enhance the management team.
In addition to the advertised salaries etc., the benefits packages will Include prof Mr. Jeffrey Bell, Ppicivats.'.Thould warta in confidence enclosing a C.V. io 39 Park Lane, LONDON W1 Y 3 AB

## UNIT TRUST TAXATION MANAGER

c£27,000 package, including car

 HUTM manages approximately $£ 2$ billion of
The successful candidate will be responsible for creating an internal function within a large and
highly professional department to provide a high. hight professional department to
quality and cost effective service.


H In addition, Here will be extensive professionals sococover all matters pertaining to
the relevant tax legislation and reporting the relevant tax legislation and reporting The successful applicant will be ar least par-qualified, over 25, with previous relevant
experience gained within che investment experience gained within the investment
industry, perhaps as part of an audit teams.

Henderson Administration Group pile, ANDERSON

## Car advertising

## A marque tracing its cultural roots <br> Toyota has moved upmarket. Philip Rawstorne reports on the emphasis of its latest campaign



## Waxing lyrical about retailing

## W



opportunity to decide and then
purchase just before they get
puto their cars.. into their cara.
The report pouts that
n
 the advantage of the shop at
the exts
Tussauds aims to Tussauds aims to add 20 per
cent to current entrance fee
revennes through its realleg cent to current entrance fee
revenues trrugh its retalling
activities. This wonld mean that the average wound mean
venirs would
presend from sou-
Fithe
risen per head to 8175 a bead and wourld be achieved
through hetter retailing and
merchandising techniques.
The nem merchandising techniques
The new retelitin apposch
is well segented ranging
upwards from pens and small upwards from pens. ard small
pift ant under spo. The marcet
ing plan also includes develop.
me prod

 David Churchill

dinin fase sisest for





 a husiness rather than a pro-
fession: as a service to be
solione
Someme aricish lawyers stiul
regarded such a prospect


 a legal requirement

| The first to do so wovid gain sigges. he presticts. <br> The Buropean single market would bring a bougher climate ish companies - to extend Tanges, or to diversty into new fieldis. Their need for legal advice negotations, and per "Howerer, competition to do this extra business will also merease," Woite says. $\qquad$ Both from inside and outside the legal community. <br> Larger accountancy firms adrice in such $\overline{\text { Eelds }}$ as taxaHon, corporate finance, and to meet the neets of multina: tional clients; Many of the had become highly price-com scious, regalarly demanding $\qquad$ |
| :---: |

Why advertising could become


## Management Accountants

develop new financial disciplines in a $£ 1.2$ billion plc.. $£ 18,991$ to $£ 30,478$






 Cepime expentiue
As dhe posirions involve close liaison with business managers, good communication skills
are also essential reabse esencral


Hyou weold dike eo play a key roke in shaping the finariel strucure off




## NORW三B



## Financial Controller <br> c. $£ 35,000+$ car

## North Bucks.

My client successifily promotes the ecrporate image of a majorname They yare now about toincrease their corrimitmentto motorsport activities through hallying, thereby heightening their proflie int the As Financial Co
As Financial Controller, your role will be of crucial importanco to inancial planning and fiscat control includimg the provision of accurate up to the minute financial information and the infiation and Idealhy ACA qualitied, a shap commercial acumon achioved through a t least two years workingin industy is vital, a willingniess to
travel frequently overseas is essential, and of course, akeen interest in the motorsportsconea a considerable advantage., anal If you have the ability and drive that this positiondomains, $\%$ management position, where your financial stolls will be utilised across the entire company. Lynne Watertousus, Recraistorment Consultant, Arthur Young;
St. Nichotas House, $15-17$ George Street, Luton, Beds LU1 5DJ. Arthur Young

We take business personally AMEMBEROFAATHURYOUNGINTERNATONAL

## confidential

BUSINESS
Circa $\mathbf{\$ 2 5 k}$


LONDON<br>BRISTOL BRRNMVFAM EDNBURGH

3


COMPANY NOTICES

| BANK OF NEW ZEALAND <br>  |
| :---: |
|  |
|  |
|  |
|  |
| 隹 |
| Samaiome |
| anmen |
|  |
| clues |
| mum |
|  |



## ARTS

## CINEMA <br> Old Nick versus the flying mouse

|  |
| :---: |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |





Nigel Andrews Jack Nicholson as The Joker in "Batman"

## A Flea In Her Ear




#### Abstract

 




## Coppelia



 preas by Berg and webern
and for few fanged moments
at the begining of the devel-


|  |  |  |  |
| :---: | :---: | :---: | :---: |
|  |  |  |  |
|  |  | problems for Miss Serillano |  |
|  |  |  | ems bushed by the myste |
|  |  |  | , int |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  | terpiece. |
|  |  | - | Clement Cri |

## BBC Scottish Symphony Orchestra




|  |
| :---: |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |

## 

| with as much freshness as it it were a brand new piece, and |  |
| :---: | :---: |
|  |  |
| ainh has accurued to |  |
|  |  |
|  |  |
|  |  |
| through |  |
| break one's |  |
| tra played no less ravishingly <br> - the Bacb chorale at the end |  |
| was imtoned with uncommon delicacy. |  |
| Tacy. <br> Tbe Cantata No. 2 by |  |
| $\begin{aligned} & \text { wepern, mis last work and one } \\ & \text { of his greatest, recaived a simi- } \end{aligned}$ |  |
| arly touching and authorita- |  |
|  |  |

$\qquad$

## ARTS GUIDE

EXHBITOONS

|  |
| :---: |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |



 Spoleto

 Tresearch work by Profesirs















August 3-10

##    Now, York Mrssemem of Yodern Art A retro- spective of the work of Helem   <br> Washlagton <br>   <br> Chleago <br> Art hrstlute Two years after oes to make nowswith his new  <br>  <br> Tokyo <br> 

Doug Anthony Allstars

## bloomseuny theatre

| Hall in Edinburgh from |  |
| :---: | :---: |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
| whose early background as "diplomatic brats", following |  |
|  |  |
| their parents around the world, |  |
|  |  |
| $\begin{aligned} & \text { has resulted in a fariry } \\ & \text { unpleasant and noisily misogy- } \\ & \text { nist view of how to entertain } \end{aligned}$ |  |
|  |  |
| an audience by infilicting upon them the pathetic deiusion |  |
|  |  |
|  |  |
|  |  |
| infested black leather and given to lnciting organised |  |
|  |  |
| have acquired a repatation for outrageousness. I found them afternoon in Kew Gardens, but |  |
|  |  |
|  |  |
|  |  |
| ry standards of the |  |
|  |  |
| by Lenny Bruce, Peter Cookand, for Heaven's salke Barry |  |
|  |  |
| Humphries. I prefer sick jokes to be born of a liberal independency, as Bruce's and the best |  |
|  |  |
| of Fumphries's are/were. Being sick over women who fart is a |  |
|  |  |
| selr-gratifying sort of indulgentidea, while cracks abont the |  |
|  |  |
| fate of Salman Rushdie are grossly and pitifully reaction- |  |
|  |  |
| ary. The new fascism takes many forms: 1 can now cite the |  |
|  |  |
|  |  |

## FINANCIAL TIME <br> NUMBER ONE SOUTHWARK BRIDGE，LONDON SE1 9HL Teliephone： $01-873$ S000 Telex： 922196 Fax： $01-407$ 5700 Thursday August 101989 <br> Leadership to measure



Congressional clout
 partners mould share if if



 or even reversed by bin wend


Paying for Canaryloo
When Trie kast London Rail Stratiord in East London．




 private sector interests







Practical limitations But in January，Mr， cost of future trasspoat phe the eroups stand princicipail evelopers wose asestis woold Whant a firct resort，and be
䢒

 ct succ as me jubilee Lite



僮

 hote ive if stataut ot midividuid bian auces iss


 difarant tubl mapici be more

## 

$$
\begin{aligned}
& \text { sitio } \\
& \text { foto } \\
& \hline \text { cot }
\end{aligned}
$$



the Jublue Line extension the
Coveroment is atitempting to
claw back a significant propor
lit is doing so，moreoverions at a
Dime when the future of the
less secure looks than seasiderably
lithe the
of the mind thesos property boom
Given its earlier decisions on
Docklands．it is disingenuous that a Juhile erementent ton argye
he conditional on sufficiuld support from private gricuptes．
Developers should pay appro
priate


Bond to the

## rescue

re

$$
\begin{aligned}
& \text { Bi int oth of inest tetecon } \\
& \text { organisation in the } \\
& \text { Boond is not a man tor }
\end{aligned}
$$ he pubic sector has responst

hility for ensuruing that ITondon
travellers get the transport
infrastructyre the travellers get the trans
infrastructure they need
on after corlegio state，Has
His first
ighttc worker whe as a civil
Lato contact with Man he came
Lutherr King．In mort
years，hs years．hs has given dinners
to supporat Jesse Jackson＇s
campaims for the prosiden campaigns for the presidency．
advand＇s childhoo was not advantaged－his father spe
43 vears a a s ateel worker－
but it was not dep

 nucy，for example，was a colo－
nelin the US Arym and his
brother，Monre，a post－master general in cliveland
and harther stressed edcatiton and hard work whice hetips
explinin Bonds
demitring of aca－ demic cualifications and work－
aholiciziziour doys Now mar－
tied with two chit a voracions acpititren， pe has
else besid hree or four books a week
everythin from spy novels
to business books everyhing from spy novels
to business books and Stephe
 not Britain shonla






## 




ECONOMIC VIEWPOINT




| ， | ER |  |
| :---: | :---: | :---: |
| King＇s horror stories is an avid movie－goer | COMMONWEALTH | One |
|  |  |  |
| Bonda ibo coritsese to |  |  |
| ， |  |  |
|  |  |  |
|  | $\triangle$－ | 隹 |
|  |  | dithar he |
|  |  |  |
|  |  |  |
|  | Tra haard their new Forteg |  |
|  | too strenus for the ticum－ |  |
| find a new man to make the | Brpant her | New numbers |
|  | Suture and | －Citresen of the DJitied Stutes |
| lat week when mayid smon， | dal |  |
|  | Sta | make them |
| is Fritids seg that simon mbo | ${ }^{\text {a }}$ |  |
|  |  | 隹 |
|  |  |  |
| net＇s frusiration with the way British Rail handled its recent | Mersey move |  |
| Stikes mekh homerer，he |  |  |
|  |  | Tre figure iome from Siemens |
| recently made some firmi con mizments to the $B P$ board． |  | new International Telec Statistics，1589．：－： |
| orrat mores can be | There are several stra |  |
| expected drom the later quay | to the story．JJ Gadd Hilinus | Fear of flying |
|  |  | － 4 Tuo cataniline wiee |
| 俍 |  |  |
| board and putthe top manase |  |  |
| ment through a itmess course | retary to the correderatio | 隹 |



 ，





the you
er thnise
or these
or



 Conomle to porformanth British
Trepreve曾昆亳管
Geomery Howe oncce deescribee
historigina oncontion of
enterprise zones in declining
enterprise zones in declining
city areas as miniatury Hong
Kongs．
vision tor real not have the
The Corry Aeport undertaken
for the South China Surday


financtal times thursday augusy 10 gige

| In search $\mathrm{OL}^{\text {ar }}$ |  |
| :---: | :---: |
|  | TH |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  | Party pileg．Remaymutit or <br>  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  | Some rovidionite Sovitet ite |
|  |  |
|  |  |
|  |  |
|  |  |
| has mied whimbitar the |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
| Hetrad．Dintee sive ito |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  | John Lloyd |
|  |  |


| In search $\mathrm{OL}^{\text {ar }}$ |  |
| :---: | :---: |
|  | TH |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  | Party pileg．Remaymutit or <br>  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  | Some rovidionite Sovitet ite |
|  |  |
|  |  |
|  |  |
|  |  |
| has mied whimbitar the |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
| Hetrad．Dintee sive ito |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  | John Lloyd |
|  |  |

In search of the real past


and

## 

re
met a
min
hand
in int



$\qquad$
 ? 5e=z =5tu"


 Vricterin's key. sharemodder, the holid.













| Math froweh fraxum |  |  |
| :---: | :---: | :---: |
| company | Pronisi |  |
|  |  |  |
|  |  |  |
|  |  |  |
|  |  |  |
|  |  |  |
| a desperate rush to catch up with |  |  |
|  |  |  |
| 1992 bitinwagan wit |  |  |
| deeppr dinto the :canisciousiess of |  |  |
| finamee ministry officlas. The con- |  |  |
|  |  |  |
| crete effercs of the move towaris asimgieEuropean market wnil be slow |  |  |
| to appear. in insurance : with only a |  |  |
| few sectors such as industrial insur. ance and miutual finind opering up in |  |  |
|  |  |  |
|  |  |  |
| are also this |  |  |

George Graham on the recent spate of

## takeovers in the French insurance sector Premium battles ahead of 1992




## LOMBARD

## The myth of the chasse gardée

## By Martin Wolf

## OMBERTO AGNELLL, one of manufactures, tbe largest of




 まWwaw wiviv Viding a protected only by pro
ket for or
Tour companies mar


Bebbear rarely misses an opportunity
to point out how small European
to jasurersese ciants.
Size has
jen

 Ior Mir Bebbear's programme of expar-
sion has beer rapid airs within the
mutual insurance companits which mutual insurance companies which
form AAas root and then with the
scoulsitions of Drowot. Presence acquisitions of Drouot, Presence -
itself a merger of the Providence and
Secours companies and Midi. Wecours companies - and Mid
While many analysts still believe
Mr Bébeara is the most effective man Mr Bibear is the most effective mal
geger in the French insurance husi-
ness, some have begun to doub Whether he will have time to grapple
with his network of 4,400 tied agents -a quarter of Prance's total, for only a tenth of total premium income
before things start to go wrong. hrough a domestic mernit to carr




Foreign markest, heawever, are in
many respects the least of the main many respectst the least of the main
Mrench insurance compaies worries
At home, they have qudte enowgh of At home tivey have quite enough of
comperitive proliem to keep them
preoccuried The first menace is the group of


 They have also. in many cases,
teontrol of their
Thisp profiles. The mutuals have in the past
decade devatate the traitionat
companies holth on motor insirane. The 11 largest mutuals now control 48
per cent oot the motor market, and
Maucf is clear maktet leade. They
have now turmed their ettention to



 and an average erowth rate of morere
20 per thive years.
Banks tookt 30 per cent of this market.
 group, prshing into second pace
behind DAP with an wer cent mar
ket share in only its third year
With these



Engineering attitudes to 1992


## Bi-lingual into business and technology

$\qquad$




## , <br> h.



## FINANCIALTIMES

Thursday August 101989

Arafat emerges victor at stormy Fatah meeting

By Jlhen El-Tahri in Tunis



## Japanese eye the Western kitchen

Michiyo Nakamoto reports on the trend for electrical appliances


## UK port bans import of toxic waste




## Appeals for calm follow

 death of Belfast boyBy Michasel Cassell and
Our Beltast Correspondent
POLTTIANS in POLITICLANS in Northern
Ireland yesterdan appeaeled for
for calm following the death of a
15-yearold schoolboy, appar-
ention involved in a shooting
incident with police, in the







$\qquad$



##  <br>  <br> PHILIP MORRIS COMPANIES INC: <br> Introduction to The Stock Exchange <br> Sponsored by <br> County Natwest

Stockbrokers to the introduction:
County NatWest Wood Mackenzie \& Cō. Limited

## Share Capital

248,964,474 shares of common stock of par value $\$ .1$ each

Philip Morris is one of the largest industrial corporations in the United
Statee end one of the leading manufactiurers of cigarettes in the world it Stso has major positiona in the food and beerr industries.
Application has been made to the Council of The Stock Exchange for the
whole of the shares of common stock of for issue, to be admitted to the Official Ust. Dealings are expected to

Listing particulors relarng to Phip Morris are available in the sta services of Extel Financial Limited. Copies of the listing particulars may be including 14 August. 1989 from the Companias Announcony up to and The Stock Exchenga, 46-50 Finsbury Square, London EC2 A. 1 HD and up to and including 24 August 1989 froñ County NatWest Limitad and County NatWest Wood Mackenzie \& Co. Limited, Drapers Gardens. 10 Augurat 1989

# Ex 

# FINANCIALTIMES COMPANIES\& MARKETS 

Thursday August 101989


## Pernod agrees sale of bottling unit to Coke

Amro banks its fees



 Anglo Dutch truck maker. But Mr Roeion Ne.
sen, chairman, refused to tak about Amro'e
 suggestion made tree weeks ago thet the all
ance would completely unievel .inloss
thling spectacular happens, Page

Aerosol frimends of the earth
A canlster that uses gas-drivan pistons to pro-
pell tho contents. or one that explotits the alastion
thy of natural
 tha way ahead in the search for environment-
triendly sprays to replace ozonie eationg triendiy sprays to replace orone eating, chioro
fluorocoarbays
ing to thernatively, people are return Ing tod the simple haind driven pump that. Grandma knew and whict has long Been used
to squitt window cloaner and liouid ooips as
an anvironmentaly friendy way to doliver any
 spray. Pase 28.

Brgotmingeo at eloctra




cren chairman, and chief executive David Lees is trying to
spread the compeny botin geographicall and by sector

## Reshaping helps GKN recover its balance

John Grifiths looks at the UK group's development into a more geographically diversified organisation


## C

P

Copco to
Hoylake names three trustees for BAT's pay 289m for UK's Desoutter By Edward Sussman in
London and Robert Taylor
in Stockholm in Stockholm ATLAS COPCO, the Swedish
muntg, constraction and iddrs.
trilal eq eqipment mannufacturer.


INTERNATIONAL COMPANIES, AND FINANCE
Amax pays UAL Share surge in feverish trade
These securrities having been sold, this announcemenn appears as a mater of record onve
METALL MINING CORPORATION CDN \$125,000,000


## Mexican group bids for

 Anchor Glass of USBy Our Financlal Stat


Listing set to put $\$ 22$ bn value:
on Kepco
By Magglo Förd in Seoul:
SHARES in Keepo, the




Shui On chairman launches offer to take group private
 HK property project


INTERNATIONAL COMPANIES AND FINANCE


Allof these sexurities hiving been sold, this anizouncitment appeais' as a matter of nicord onts

## BOWATER

## Bowater Incorporated

9\% Debentures Due 2009

The First Boston Corporation


Northeast Savings, F.A.
Collateralized Floating Rate Notes Due 1996
Interest Rate.
10th August 1989
$\because$
Interest Amount per
U.S. $\$$ to,, 000 Note due
12in february 1990-: U.S. 2450.79


ALLIANCE ${ }^{2}$-LEICESTER Alliance \& Leicester Bulldag Society s50,000,000
Subortinated Varłable Rate Notes 1998
In accordance with the Terms and Conditions of the Notes, notice is hereby given that the Rate of Interest
for the fifth Interest Period from 8th for the fifth Interest Period from 8th
August, 1989 to 8th November, 1989 has been fixed at $14.175 \%$ per annum

Interest payable on 8 8
1989 will avember,
amount to
£ 357.29 per £ 10,000 principal amount.
Merrill Lynch International Bank Limited

|  |  |
| :---: | :---: |
| THORN EMI Capital N.V. <br> (inncorperated in the Necherlands Antilles with limited llabiliry) |  |
| Notice of an adjourned Meeting of the Holders |  |
| of 53/4-per cent. Guaranteed Redeemable Convertible |  |
| Preference Shares 2004 in THORN EML Capital N.V. |  |
| (dre "RCP Sharcholders" and dee "RCP Shars" rcmpeativaly |  |
| A meeting of RCP Shareholders which was convened 6or Thesday 1 Auguss 1989 was adjourned bor lack of an sppropriate quarum. Theretione in actordance with the <br> he prowiskins of The Admiscion of Securitics to Lissing issued by authorixy of the terms and condirions of an Insrument by way of Deed Poll daved 2 February 1989, <br> Councal of The Soock Eachange, required to obrain such comsent of the RCP Shaur notice is herecy given chat an adoumed Meeting of RCN Sharetasiders will be held at neecing of RCP Shareholders each year the consent conmined m the above Resolution Augusx 1989 ax 11.00 ero. for the purpose of considering and, if chought fir, passing will noc require annual renewal but will be valid tior a period of five vears from the date the following Reachution:" of the pascing of the Resolurion subjoct tos there not being a Ondinary Shares of THORN EMI ple in the invervening pernod. <br> Resolution <br> Ondinary Shanes of THORN EM1 ple in the invervening period. It is anticipated that the passing of the proposed resolution or the implemenmaion |  |
|  |  |
|  |  |
|  |  |
| (I) generally and unconditionally auchorises and gives consent to THORN EMI ple ar any dme and from time to time m make marker purchases (within the meaning of |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
| more than 5 per cenk above the exerage of the middie marker quotations tibenfrom The Stock Exhange Daily Official Lix for the ren business days prior to making any purchasee and |  |
|  |  |
|  |  |
| (c) hap pixi in eath case will be exclusive of any corporation ax poyable by THORN EMI pk and expenses: and |  |
|  |  |
| (d) the authority herrby granted shall expire five pears from the dave of the pessing of THO RexNurion except in relation to the purchase of any Ordinary Shares expiry of the authorixy and which would or might be compleaed wholly or pardy giver such date: |  |
|  |  |
|  |  |
|  |  |
|  |  |
| Preve |  |
|  |  |
| (3) muchorines he Compant and/as THCRN EMTf ple wo concor in. eresute or do any |  |
|  |  |
|  |  |
| Dared 10 Augusc 1969Regisered Office |  |
|  |  |
|  |  |
| Neflecitind Amilite |  |
|  |  |
| now being wought by THORN EMI ple from to dhurbbolders are avalhble for culle- |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
| out in the above Resoluition. <br> The authorivy of the shaneholders of THORN EMI ple will, if granted, expire on |  |
|  |  |
|  |  |
| pic that che necessary resolunon to renew the authonty wid be proposed at the 1990 <br>  |  |
| Pond does Dor requite THORN EMI ple tooberin the consent of the baldess of he RCP Shares before it exercises any auchoriv wo purchose iss own Ondinary Shares, However,on the boss thac he RCP Share are converible sccurities THORN EMI plc is, under | The Paving Apenss <br> Kredietbank SA Luxembnurgenise. 43 Boulerard Ropal. L-2955 Luxembourg. <br> Swhes Bunk Corporation, Aeschenvarsadr 1. CH-4002 Baske. |
|  |  |
|  |  |
|  |  |

INTERNATIONAL APPOINTMENTS New chairman for Philips India will help to bring company back to profits


Credit Suisse makes changes to its Japanese operation


This announcement appears as a matter of record only.
\$55,000,000
BT Shipping Limited
5,500,000 Ordinary Shares

The undersigned acted as agent in the
Furman Sclz

London - New York - San Francisco


INTERNATIONAL CAPITAL MARKETS
National
Bank of
Greece
names
governor

##   <br>  <br> ment Frmerly serving with the Organisation for Economic Co- <br>  <br>  <br> 



Chamber of Commerce (Paris).
THE POST ${ }^{*}$ of ${ }^{\text {depnty }}$ sec-
reerary--general at depnty sec
Meteorological
Organisation
Then




team whose dnties inclinde
laising and negotiting with
Oother agencies of ot the United
Nations, such as the UN Envi.
Nations, such as the UN Envi.
ronment Programme. UN
Development
the Worgramme Health Organe

est in technical aspects of the
Whorld Weapher Watch. World
Climate proramms and the
Technical Co-operation Pro-

to president of American
Express Travel Related
vices (TRS)
nuternational.


(card, travellers cbeques and
travel) outside North America
His previous post was rrest
His previous post was prest
dent of Travel jas 7 ravel Man-
agement Services, USA.

## GMAC Australia raises A\$60m in four-year issue

By Andrew Freeman



pa

Success of HK\$10.5bn
HIT loan stirs HK
Ay Michaot Nan
in Mong Kong


Taiwan moves funds to help its banks overseas
TArWav. hnlder of
wodd't' second dargest fored

 baink would
tion of uth
reserves. no


 | The reserves |
| :--- |
| TUST 7 . 7 mm |

mercie
pranch
Panua
land
$\substack{\text { nications } \\ \text { Slingapore } \\ \text { Mr } \\ \text { Hi }}$

speedfy how
centrai bank
the 16 hrancl

no major
sald
Local ever
vanks as ly less saned Taik thane
$\underset{\text { DEVELORAMENT }}{\text { RURAL }}$
The Financial Times proposes
vo publish this survey on: 22 SEPTEMBER 1989
 ALISON BARNARD
on $01-8734148$ or witce to her at: Number One
Soutuwark
Bric $\stackrel{\text { London }}{\text { SEI 9HL }}$ FINANCIAITMMES

Halifax Building






Drexel Burnham Lambert<br>is pleased to announc<br>Mark L. Chambers, Senior Vice President<br>\section*{Jonathan R.H.Denham,}<br>Vice President<br>and<br>Mark A. Hewitt, Account Executive<br>to its<br>Derivatives Products Group.<br>Drexel Burnham Lambert Limited<br>



## INTERNATIONAL CAPITAL MARKETS

## Defensive trading ahead of US Tan Book report



Swiss resort to telephone as Soffex fails again by katararac campoen TRADERS ON Soffer, tho
antomated
Swlas equily

 as the 15 -monti-old electronic
trading sysem broke down
atter attempes to finstall new so

 tere deegned to increas sothe









 cintirig itt firrat year the









 $\underset{\substack{\text { stop } \\ \text { s.t. } \\ \text { optro } \\ \text { axy }}}{ }$

Lies, damned lies and Eurobonds
New issue traders rarely say what they mean finds Andrew Freeman


## Egypt authorises two investment groups

| By Tony Walker in Cairo <br> AL SLARR a ard Al Saad two of Egypts bigges jnvestment groups, have been given offit. cial approval to continue trad. ing under a new law destmed to contral the unvuly deposit tating sector. But at least 10 other companies, including several of the biggest invest. approval after snhmitting the Goverrmemt <br> Dr Kotammed Fag el Nour. charrman of Egyter Capital detalis yesterday of a year-long government review of the fast. growing Ishamic Levestment sector, during which the aciml ties of these controversial finance housses were effectively |
| :---: |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |


|  |  |  |
| :---: | :---: | :---: |
| been asked to submit to gov- | tree | reg |
| and to provide comprehensive | on | new law. The lan |
|  | rency depposis Companies approved under |  |
| , |  |  |
|  |  | clear that Al Rayan, tha lacg |
| mic Development | local cirrency over thr | ${ }_{\text {ta }}$ |
|  |  |  |
|  |  | Ahmed Tewik Abdel Fra |
|  |  | Chairman of Al rayan |
| crer thre to four yen |  |  |
|  |  |  |
|  |  | kspt mas jean |
|  |  |  |
|  |  |  |
| eting |  |  |
|  |  |  |





# Irrational Numbers? 


 צIG\% ABBIGLIAMINTOBAMBINO9\%CHILDREN'SCLOTHINGO\% ETEMENTSPOURENFANTLHMOKNYOJ22\%AUTOBUS6\%TI ANSPORTEPUHLICOEMAUTOCARKOX\%VERVOERPERHUS6\%AUTOBUS9円BUS7ツBUS5.5\%BLSTR.KS-PORT22\%TABACOI2\%KA PNOS36\%TOBAC $25 \%$ TABAKWARENI4\%TABAC28\%TABAC6\%RENT-A-CAR33\%ALUGUERSEMCONDLOR17\%AITTOYRRHUUR18-5\%




 THFORNOAMICROONDE19\%MIKROWLLLFL\%MICROWAVEOVEN15\%MIKROGOLIGVEN25\%FOUR WMEWG-GNGSI2\%KINDER














## Get the truth about Europe in the Financial Times. The voice of authority in a changing Community.

Commonsense, it seems, has little to do with the European Community's bewildering array of taxes.

Take value-added taxation: 14\% in Germany, 22\% across the border in Denmark. Punitive excise duties in one country, none at all in another. Of course by 1992 all such differences will be swept away. Or will they?

At this point no one can tell. Not even the European Commission Members who are proposing the changes.

Read the Financial Times, however, and you'll have a distinct advantage: the insight only our reporters can give.

With over 270 of these specialists covering Europe, we analyse each new directive, monitor reaction and explain how every decision will affect European business - and you.

Forinstance, we explainnewrules on public procurement, the impact of local content regulations änd the European Commission's controversial plans for worker participation in company decision-making.

## Helping you win the battle of the open market.

Moreover, we tell you bow companies like
yours are preparing for 1992 by restructuring management, revising marketing strategies and relocating operations.

And we'll keep you alert to the Japanese and American threat - examining the way Japanese firms are infiltrating your markets through joint-ventures, and how U.S. multinationals have gained a head start by integrating European production and distribution.

No other international newspaper gives you this insight.

While U.S.journals focus on American issues, the Financial Times gives you the complete picture of European business.

And we give it to you when you need it most.

From ourpresses in Frankfurt and Ronbaix, we get Europe's business news to you as it happens.

That's why over 250,000 of Europe's top decision-makers already read the FT daily.*

A full 72\% of them are at board director level,** which makes us by far the leading international newspaper amongst Europe's Chief Executives.***

They know they can rely on us for in-depth analyses and hard business news. Make sure
you always share this advantage
Have the FT hand-delivered to your office every working day by subscribing now. And be sure to take up this introductory offer - get your first. 12 issues free by simply completing
-Source: PES 4, 1988.--Source: EBRS, 1989.---Sourre: PES 4, 1998.


One Market. One newspaper.


## UK COMPANY NEWS

Insurer's profits hit by severe weather in US and large fire claims in UK
$\mathbf{C U}$ declines to $\mathbf{£ 9 0 . 2 m}$ but raises dividend
By Eric Short


## 




Dominion facing tough questions
ay Clare Pearson
THE BOARD of Dominion
cial services, property and ya
ilikily tosice ocompany, is

and property developers.
The Ritchardsons
Roy and Don Roy and Don- have recently.
increased their stake in Domin.
ion to neariy 12 per cent. They
 in Dominion and we cannoot
remain inactive
ment does not perform. Wer ineste
 port any directors with the particular sourree of concern
was an agreement between the
$\mathbf{~} 130 \mathrm{~m}$ US

CABLE \& WIRELESS,
international telecoms
plans to plans to raise about $\overline{\text { cisom }}$ vis
an ofreris of new shares
the The offerimg will be in the ordinary shares. the group
said. The ADSS will be isted
on the New York Stock The London market
responded to the news hy
marking C C $\$ \mathrm{~W}$ 's shares marking Cains shares up 25p
to 5 Epplaining why the shares
wet normal response to a share


$\&$ Wireless

Parkway shares drop by $\mathbf{2 0 \%}$ on profit warning


## Simon speeds Chinese withdrawal as profits rise

 by Andrew HIII


## 

## Cencor <br> 

gencor acoulres an interest in alusaf (pty) LTD




 Foubumber diviso. дой

d

| London |
| :--- |
| Forfaiting |
| shows £6m |

loss as rates bite By Phap Coggan



## Electra Investment reconstruction with $£ 550 \mathrm{~m}$ fund




Merger Clearances
The fallowing acyudstitions are

 arcs NV; and the proposed
scruisition by bribethief o
mivy Merchant Developers


## UK COMPANY NEWS



Refining side boosts Ultramar to $\mathbf{£ 6 2 . 5 m}$

## By Max Wiakinson



IMPALA PLATINUM HOLDINGS LIMITED

PRELIMINARY PROFIT STATEMENT AND DECLARATION OF FINAL DIVIDEND


## By Clare Pearson.


$\qquad$




\section*{nen <br> - <br> |  |  |  |
| :---: | :---: | :---: | <br> }


(

 Tioum mix



$\qquad$
为

1 V , mina
$\qquad$

European boom drives GKN to $31 \%$ increase


## Ansbacher declines to $\mathbf{£ 2 . 2 m}$


advance to $\mathbf{£ 3 0 , 0 0 0}$




John Beales static at $\mathbf{£ 2 . 0 9 m}$ praprax profita of John Drectos sild the onith

##  <br>  <br> 


COMPANY NEWS IN BRIEF



## Ultramar

1989 - THE FIRST HALF

| HIGHUGHTS | $\begin{aligned} & \text { Fingt } \\ & \text { Six Mont } \\ & \text { Monts } \\ & \text { milion } \end{aligned}$ | $\begin{gathered} \text { Fires } \\ \text { Six Monthe } \\ \text { Melige } \\ \text { milion } \end{gathered}$ | Change |
| :---: | :---: | :---: | :---: |
| SALES REVENUE | 877.4 | 576.6 | +52\% |
| PROFIT FROM OPERATIONS | 62.5 | 22.7 | +175\% |
| CASH FLOW FROM OPERATONS | 140.8 | 72.2 | +95\% |
| EARNINGS PER SHARE | 17.1p | 14.1p | +21\% |
| DMIDEND PER SHARE | 3.0p | 2.5p | +20\% |

## "ENCOURAGING RESULTS SHOW BENEFITS OF GROUP STRATEGY"

- Improvement in profit from operations primarily due to our downstream businesses in Eastern Canada and on the US West Coast
- Record production of 107,300 barrels of oil equivalent per day
- Record refnery throughput of 174,400 barrels per day
Successfiul appraisal well in the Ultramar operated Franklin field in Block 29/5b
- Three major projects due for completion in 1990 Quebec Refinery upgradiug, fifth Indonesian LNG processing train, Ravenspurn North gas field
$\underset{\text { Chairman }}{\substack{\text { Johm Darby } \\ \text { Che }}}$

U.S. \$30,000,000

Banco Lafinoamericano de
Exportaciones, S.A.

Floating Rate Notes due 1994

Citicorp International Ltd. has arranged the placement of these notes

July 1989
CITICORP

Citicorp* International Ltd, a subsidiary of Citicorp*
Citicorp is a registered traudemark
28 UK COMPANY NEWS

High interest charges, heavy borrowings and a strong dollar hold back profits

## BOC's $£ 239 \mathrm{~m}$ disappoints the City



## Revision lifts Bestwood deficit

SESTwOOD the property,


BOC Group



## 




## BICC to receive $\mathbf{£ 3 7 . 7} \mathbf{m}$ from sale of US business

 By Clay Harris




ASSURANCE

## Pre-tax profit $£ 90.2 \mathrm{~m}$

* Strong performance in the United Kingdom and the Netherlands. Increasing competition in some markets.
$\star$ Shareholders' funds increased by $£ 272 \mathrm{~m}$ to $£ 1,541 \mathrm{~m}$.
$\star$ Interim dividend increased by $12.4 \%$ to 8.15 p

| HIGHLIGHTS |  |  |  |
| :---: | :---: | :---: | :---: |
|  | $\begin{gathered} 6 \text { monaths } \\ \text { Unaudited } \end{gathered}$ | 6 monhss Unautided |  |
| Total premium income | £1,800.8m | £1,646.3m | +9\% |
| Operating profit before taxation | £90.2m | £111.4m | -19\% |
| Operating profit after taxation | £49.3m | £65.4m | -25\% |
| Earnings per share | 11.7p | 15.6p | -25\% |
| Dividend per share | 8.15p | 7.25p | +12\% |

## 






Acquisitive FKB steps out on the takeover trail


## Yearlings

The interest rate for this
Wreek's issme or topal authority
bonds is 234 pec bonds is 23\% per cent, downy
of 2 percentage point from
three



deppite the depressed conanition
of the retand fashlon market in

 Metal Bulletin on target despite fall



 incly to continue dirtuors of this
USMMquoted ptablisher of trade
 cal information, said 1989
wass
achieverententy
onother year of rectord

 divide
McKay Securities improves to $\mathbf{£ 3 . 2 2 m}$

 50 Marcs 82 .
Grems
and service charges receivable weres exvism
higher at
E7.29m but
direct



 sp). 2 asset value has risen
Net
dirizectoror vars paluation of of tha
tha

 Fairway rises 19\% FSM-quated supplier of has

 22.89m compared with 825.57 m
Earnings armounted 2.26
$(2.24 \mathrm{p})$ and the interim

Brunning heads for: home as joint venture dissolves


ADT pays $£ 6 \mathrm{~m}$ to tidy up a small part of an old historic jigsaw

 ain





amzi cammowid





Picking up from where Goering left off By Chrisine Grilifiths

 Wuits thief oriered his stient


 Aision in itior iveo it


 Prodactis cost more thana

 cin dithemiy



 joars ago, s.orts the wiencold








 hoid back demand for bis
 have to treat ar minionty finarce the development of
Mean steel to "tts logical con-


## Expected copper shortage

 may lead to soaring prices| By Kenneth Gooding, Mining Correspondent |  |  |
| :---: | :---: | :---: |
| A CHORUS of warnings about | war | day. The indications are |
| tential shortage of copper | in 19990 "prices should | this will be given strong |
| consequeat hagher prices | entially downward trend | produces more than 5 per |
| is week | be adds. | st |
|  | th | The litest potential trouble |
| tage | there are no further interrup- | Chive where a drourht |
| of Ord Mineett's mining team |  |  |
|  |  |  |
| 's metals and | supply. These include the fact | output ${ }^{\text {cht }}$ - ${ }^{\text {It contributes }} \mathbf{2 1}$ per cent |
| t. says: As we are | that Bougan yine in Papua | cent of the non-communist |
|  |  |  |
| and consu | been closed oince may 15 . |  |
| already ahead of production |  | II. |
| nead orebacto |  |  |
|  | no | On behair of Mexicana De |
| Sbearson |  | group's recent \$siom |
| 碞 | end |  |
| comes to a simiar conciaslia | which began at the Fighland | Hlowed their inventories of |
| pressure on prices to ree | Valley mine in canada | refined copper to tan too low |
| during ${ }^{\text {depeptember }}$ downen | (ancility) to continue, into | and coubd now start to be |
| Mr Lennon suggests tha | tember. And Peru's strong miners' union | ply problems... The price of copper is once more set to |
| nd is likely to put down- | n. |  |
| Danes regain UK pig market lead |  |  |
| Ey Hilary Barnes in Copenhagen |  |  |
| DANSH PIG prodncers have won hack their position as to the UK market, which they lost to the Netherlands last year. | enjoying a welcome recove | ther advantage, as prodnction |
|  |  |  |
|  | meat exports |  |
|  |  | 䂵 hat in in the |
|  | aecording to the official trade |  |
|  |  |  |
|  |  |  |
|  |  |  |
| tonnes, while supplies from the Netherlands slipped from |  |  |
| 45,300 to 43,600 tompes. accord. |  |  |
| ing to the Danish producersAfter several disappointing | es price rises in | ele |
|  | other European countries, but the Danes have enjoyed a fur- |  |

India's search for self-sufficiency

## K.K. Sharma reports on moves to ease continued food shortages




## Comex prepares to fight for its place in the futures market

|  |  |
| :---: | :---: |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
| den |  |
|  |  |



## LONDON RARKETS





## Speculative bias drives the market



## Re-rating on GKN figures



## C\&W listiag

 Cabie \& Wireloss (C\&WW)shares. were amoug the mar-
kets front ruinners anter the company has news that ate the
ton statrat
Securites ment, with the tos securitles and Exchange Com
missin for an anmerikn)
Depositary Shares (ADS) hist



 net bounded ahhead to close
vet hither at the days
est of 559 p ; turnover. Wes
 TTe ADS news coinsided
with a timety buy reommen
dation issued yesterday by $M$



 $n$ American listing s.

















 group for the fial year. from
arouan the flizom mark.
However, the oil team at
Snith New Court, commenting
 or our stance on UTHamar -
theyr emain any."Mr Jeremy
Huadon at Shearson liehman
Hutton, took a similar line Watton, took a similar line
We are kepping our target ou
ksp for vitramar, which we regrre as a unique, wik down-
tream market play."




|  |
| :---: |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |

Mar Hubes alided thatitit



$\qquad$

BUSINESS LAW

## Adequacy of the City's regulation

By Steven Sugar





## droin

FINANCAAE TIMES THURSDAY AUGUST 101989

FT UNIT TRUST INFORMATION SERVICE


LONDON SHARE SERVICE



Share Code Booklet ring the FT Citylline helve desk on ont-225-2128
Contd $\mid$ MINES
OILAND GAS-Contd






## CURRENCIES, HONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES
Dollar up but lacks incentive




## FINANCIAL FUTURES

Awaiting fresh initiative


|  |  |
| :---: | :---: |
|  <br>  Promas difinexalitill |  |
| H5 |  |
|  |  |
| mane ivimouic |  |
|  |  |
| val |  |
| \% |  |
|  |  |
|  |  |
| Fserem |  |
|  लियुज |  |
|  |  |
|  |  |
| ${ }_{2}^{5 \text { siog }}$ |  |
|  |  |
|  |  |

## money markets Sharper yield curve



FINANCIAL TIMES THURSDAY AÜGUST 101989


 Naminn wink








Jotter Pad
CROSSWORD
No.7,008 Set by GRIFFIN




NEW YORK STOCK EXCHANGE COMPOSITE PRICES

## 8

品紜标

2．





##  ，

 ，ante
## Bation





 7）



 Tf


## 



America
Prospect of all-time high puts equities on defensive

## Wall street

|  |
| :---: |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |




## EUROPE <br> Hostile bid sets French insurance sector buzzing










 Sues whid hread holds so

 deal mony contor of ofies








 jumper ifite in in turameat



ENCOURAGED by a healthier
yen and strong pert ind
in over yen and strong perforamanoess
in overseas markets, Tokyo
closed higher in the writies Yertirier in thithin in trading
After opening
moderately
 buying and higher bond prices
helpee arrive share prices
higher again The ivike vaver.
age closed at 34,85927 , tacking on
one
low
low low w
linked
the prices movedoon meantint that
In the abseatically

$\qquad$ issues
The
share

 lower interest rates in the US
receded atter the announce
ment of US unemploment fig-
ures for July last week Without such a prospect to look
forward to, investor prefred
to keep a low profile before the


 Binked buyse, party on topir-
kers and on ay foreign bron
conpled with hignear yeni


$\qquad$


Happiness of long-distance broker
Roger Matthews on an economic refugee at home in Thailand


## ASIA PACIFIC

## Stronger yen lifts Nikkei but trade stays low



BALTIC
£50,000,000
STERLING COMMERCIAL PAPER PROGRAMME

Arranged by
Barclays de Zoete Wedd
arclays de Zoete Wedd Limited
Midland Montagu Commercial Paper
NatWest Capital Markets Limited

